

Independent Audit Report



Box 12 GPO
Sydney NSW 2001

Independent Audit Report

Centennial Park and Moore Park Trust

To Members of the New South Wales Parliament and Members of the Trust

Scope

I have audited the accounts of the Centennial Park and Moore Park Trust for the year ended 30 June 1999. The members of the Trust are responsible for the financial report consisting of the accompanying statement of financial position, operating statement, statement of cash flows, program statement – expenses and revenues and summary of compliance with financial directives, together with the notes thereto, and the information contained therein. My responsibility is to express an opinion on the financial report to Members of the New South Wales Parliament and members of the Trust based on my audit as required by sections 34 and 41C(1) of the *Public Finance and Audit Act 1983*. My responsibility does not extend here to an assessment of the assumptions used in formulating budget figures disclosed in the financial report.

My audit has been conducted in accordance with the provisions of the Act and Australian Auditing Standards to provide reasonable assurance whether the financial report is free of materials misstatement. My procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates.

In addition, other legislative and policy requirements, which could have an impact on the Centennial Park and Moore Park Trust's financial report, have been reviewed on a cyclical basis. For this year, the requirements examined comprised compliance with:

- core business activities being in accordance with the *Centennial Park and Moore Park Trust Act 1983*;
- the *Public Authorities (Financial Arrangements) Act 1987*; and
- the time limits set in the *Annual Reports (Statutory Bodies) Act 1984* for the presentation of the Trust's annual report to Parliament.

These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with the requirements of the *Public Finance and Audit Act 1983*, Accounting Standards and other mandatory professional reporting requirements so as to present a view which is consistent with my understanding of the Trust's financial position, the results of its operations and its cash flows.

The audit opinion expressed in this report has been formed on the above basis.

Audit Opinion

In my opinion, the financial report of the Centennial Park and Moore Park Trust complies with sections 41B and 41BA of the Act and presents fairly in accordance with applicable Accounting Standards and other mandatory professional reporting requirements the financial position of the Trust as at 30 June 1999 and the results of its operations and its cash flows for the year then ended.

P. K. Brown

P K Brown, FCPA

Principal Auditor

(duly authorised by the Auditor-General of New South Wales under section 41C(1A) of the Act)

Sydney

29 September 1999

Statement by Members of the Trust

Pursuant to the *Public Finance and Audit Act 1983* and in accordance with a resolution of the Members of the Centennial Park & Moore Park Trust, we declare on behalf of the Trust that in our opinion:

1. The accompanying Financial Statements exhibit a true and fair view of the financial position of the Centennial Park and Moore Park Trust as at 30 June 1999 and the transactions for the year then ended.
2. The Statements have been prepared in accordance with the provisions of the *Public Finance and Audit Act 1983*; the *Financial Reporting Code for Budget Dependent Agencies*, the applicable clauses of the *Public Finance and Audit (General) Regulation 1995* and the *Treasurer's Directions*.
- Further, we are not aware of any circumstances which would render any particulars in the Financial Statements to be misleading or inaccurate.



Annette O'Neill
Chairman



John Walker
Member

Centennial Park and Moore Park Trust

Operating Statement for the year ended 30 June 1999

	Notes	Actual 1999 (\$000)	Budget 1999 (\$000)	Actual 1998 (\$000)
Expenses				
Operating expenses				
Employee related	2(a)	3,609	4,158	3,538
Other operating expenses	2(b)	3,703	3,373	2,903
Maintenance	2(c)	1,614	1,440	1,255
Depreciation and amortisation	2(d)	2,361	2,153	1,912
Grants and subsidies	2(e)	9	—	7
Other expenses	2(f), 7	—	—	17,764
Total Expenses		11,296	11,124	27,379
Less:				
Retained Revenue				
Sale of goods and services	3(a)	4,228	4,490	3,836
Investment income	3(b)	1,700	1,515	283
Retained taxes, fees and fines	3(c)	56	50	51
Grants and contributions	3(d), 7	1,194	45	45,817
Other revenue	3(e)	853	724	727
Total Retained Revenue		8,031	6,824	50,714
Gain/(loss) on sale of non-current assets	4	(148)	—	(407)
NET COST OF SERVICES	25	3,413	4,300	(22,928)
Government Contributions				
Recurrent appropriation	6	3,905	3,905	3,681
Capital appropriation	6	14,481	15,481	13,290
Acceptance by the Crown Entity of employee entitlements and other liabilities	8	306	296	264
Total Government Contributions		18,692	19,682	17,235
SURPLUS FOR THE YEAR		15,279	15,382	40,163

The accompanying notes form part of these statements

Statement of Financial Position as at 30 June 1999

	Notes	Actual 1999 (\$000)	Budget 1999 (\$000)	Actual 1998 (\$000)
ASSETS				
Current Assets				
Cash	27	1	327	40
Investments	10, 27	8,091	4,018	1,745
Receivables	11, 27	5,084	4,005	8,756
Total Current Assets		13,176	8,350	10,541
Non-Current Assets				
Land and Buildings	12	338,801	357,694	336,510
Plant and Equipment	12	809	1,017	1,165
Infrastructure Systems	12	163,523	27,489	58,143
Receivables	11, 27	—	5,000	4,500
Other	13	208	97	228
Total Non-Current Assets		503,341	391,297	400,546
Total Assets		516,517	399,647	411,087
LIABILITIES				
Current Liabilities				
Accounts payable	14, 27	703	558	419
Borrowings	15, 27	91	—	—
Employee entitlements	16	304	195	272
Other	17	738	712	726
Total Current Liabilities		1,836	1,465	1,417
Non-Current Liabilities				
Other	17	244	243	924
Total Non-Current Liabilities		244	243	924
Total Liabilities		2,080	1,708	2,341
Net Assets		514,437	397,939	408,746
EQUITY				
Reserves	18	8,400	8,400	8,400
Accumulated funds	18	506,037	389,539	400,346
Total Equity		514,437	397,939	408,746

The accompanying notes form part of these statements

Centennial Park and Moore Park Trust

Statement of Cash Flows for the year ended 30 June 1999

	Notes	Actual 1999 1999 (\$000)	Budget 1999 1999 (\$000)	Actual 1998 1998 (\$000)
CASH FLOWS FROM OPERATING ACTIVITIES				
Payments				
Employee related		(3,399)	(4,001)	(3,317)
Grants and subsidies		(11)	—	—
Other		(5,083)	(5,493)	(4,512)
Total Payments		(8,493)	(9,494)	(7,829)
Receipts				
Sale of goods and services		4,407	5,189	4,436
Retained taxes, fees and fines		54	50	49
Interest received		450	265	283
Rent received		1,250	1,250	—
Other		2,595	427	293
Total Receipts		8,756	7,181	5,061
Cash Flows from Government				
Recurrent appropriations		3,905	3,905	3,681
Capital appropriations		14,481	15,481	13,290
Cash reimbursements from the Crown Entity		129	123	108
Net Cash Flows from Government		18,515	19,509	17,079
NET CASH FLOWS FROM OPERATING ACTIVITIES	25	18,778	17,196	14,311
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from sale of Land and Buildings, Plant and Equipment and Infrastructure Systems		6,134	1,668	1,462
Purchases of Land and Buildings, Plant and Equipment and Infrastructure Systems		(18,696)	(19,481)	(19,326)
Proceeds from sale of investments		—	999	—
Purchases of investments		(3,109)	(240)	—
NET CASH USED IN INVESTING ACTIVITIES		(15,671)	(17,054)	(17,864)
NET INCREASE/(DECREASE) IN CASH		3,107	142	(3,553)
Opening Cash And Cash Equivalents		1,785	185	5,338
CLOSING CASH AND CASH EQUIVALENTS	24	4,892	327	1,785

The accompanying notes form part of these statements.

Summary of Compliance with Financial Directives

	1998-99				1998-99			
	Recurrent	Expenditure	Capital	Expenditure	Recurrent	Expenditure	Capital	Expenditure
	Appropriation	iture	Appropriation	iture	Appropriation	iture	Appropriation	iture
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Original Budget								
Appropriation/								
Expenditure								
• Appropriation/Act	3,905	3,905	15,481	14,481	3,681	3,621	19,570	13,290
• Budget Variation/Act						60		
Total Appropriations/								
Expenditure	3,905	3,905	15,481	14,481	3,681	3,681	19,570	13,290
Drawdowns								
from Treasury	-	3,905	-	14,481	-	3,681	-	13,290
Total Unspent								
Appropriations	-	-	-	-	-	-	-	-

Explanations of material variances between total recurrent and capital appropriations and actual expenditure are contained in Note 6.

The accompanying notes form part of these statements.

Centennial Park and Moore Park Trust

Notes to and forming part of the Financial Statements



1. Summary of Significant Accounting Policies

(a) Reporting Entity

The Centennial Park and Moore Park Trust is classified as a reporting entity as defined in Statement of Accounting Concepts 1 'Definition of the Reporting Entity'.

(b) Basis of Accounting

The Trust's financial statements are a general purpose financial report which has been prepared on an accruals basis and in accordance with applicable Australian Accounting Standards and the Urgent Issues Group Consensus Views, the requirements of the Public Finance and Audit Act and Regulations and the Financial Reporting Directions published in the Financial Reporting Code for Budget Dependent General Government Sector Agencies or issued by the Treasurer under section 9(2)(n) of the Act.

Where there are inconsistencies between the above requirements, the legislative provisions have prevailed.

Statements of Accounting Concepts are used as guidance in the absence of applicable Accounting Standards, Urgent Issues Group Consensus Views and legislative requirements.

Except for certain investments and land and buildings, plant and equipment and infrastructure systems, which are recorded at valuation, the financial statements are prepared in accordance with the historical cost convention. All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency. The accounting policies adopted are consistent with those of the previous year unless otherwise stated.

(c) Parliamentary Appropriations and Contributions from Other Bodies

Parliamentary appropriations and contributions from other bodies (including grants and donations) are recognised as revenues when the Trust obtains control over the assets comprising the appropriations/contributions. Control over appropriations and contributions is normally obtained upon the receipt of cash.

With effect from the financial year ended 30 June 1999, appropriations are received on an agency basis. Prior to 1998-99, agencies received appropriations on a program basis. This change has resulted in a change in the Summary of Compliance with Financial Directives as program information is no longer required in the Summary of Compliance.

(d) Employee Entitlements

(i) Wages and Salaries, Annual Leave, Sick Leave and On-Costs
Liabilities for wages and salaries and annual leave are recognised and measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date.

Unused sick leave is non-vesting and does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the entitlements accrued in the future.

The outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax, which are consequential to employment, are recognised as liabilities and expenses where the employee entitlements to which they relate have been recognised.

(ii) Long Service Leave and Superannuation

The Trust's liabilities for long service leave and superannuation are assumed by the Crown Entity. The Trust accounts for the liability as having been extinguished resulting in the amount assumed being shown as part of the non-monetary revenue item described as "Acceptance by the Crown Entity of Employee Entitlements and other Liabilities".

Long service leave is measured on a nominal basis. The nominal method is based on the remuneration rates at year end for all employees with five or more years of service. It is considered that this measurement technique produces results not materially different from the estimate determined by using the present value basis of measurement.

The superannuation expense for the financial year is determined by using the formulae specified in the Treasurer's Directions. The expense for certain superannuation schemes (ie Basic Benefit and First State Super) is calculated as a percentage of the employees' salary. For other superannuation schemes (ie State Superannuation Scheme and State Authorities Superannuation Scheme) the expense is calculated as a multiple of the employees' superannuation contributions.

(e) Insurance

The Trust's insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self insurance for Government agencies. The expense (premium) is determined by the Fund Manager based on past experience.

(f) Acquisition of Assets

The cost method of accounting is used for the initial recording of all acquisitions of assets controlled by the Trust. Cost is determined as the fair value of the assets given as consideration plus the costs incidental to the acquisition.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition.

Fair value means the amount for which an asset could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction.

(g) Plant and Equipment

Plant and equipment individually costing \$2,000 or more or which form part of a network (eg computers) are capitalised.

(h) Revaluation of Physical Non-Current Assets

Buildings, plant and equipment and infrastructure systems (excluding land and trees) are valued based on the estimated written down replacement cost of the most appropriate modern equivalent replacement facility having a similar service potential to the existing asset. Land is valued on an existing use basis. Trees are valued on either a market value or compensation value basis.

Each class of physical non-current asset is revalued every 5 years. As at 30 June 1997 all classes of assets were revalued with the exception of land and certain land improvements which are included in the financial statements based on an independent valuation dated 31 December 1997 (refer Note 12(f) for a detailed explanation). The 1997 revaluation did not include trees as it was not possible at that time to reliably measure their value. Following the development of a tree register the trees in the Parklands were valued and recognised for the first time in the 1999 financial statements (refer note 12(e)).

When revaluing non-current assets by reference to current prices for assets newer than those being revalued (adjusted to reflect the present condition of the assets), the gross amount and the related accumulated depreciation is separately restated.

Conversely, where assets are valued at market value, and not by reference to current prices for assets newer than those being revalued, any balances of accumulated depreciation existing at the revaluation date in respect of those assets are credited to the asset account to which they relate. The net asset accounts are increased or decreased by the revaluation increments or decrements.

The recoverable amount test has not been applied as the Trust is a not-for-profit entity whose service potential is not related to the ability to generate net cash inflows.

(i) Depreciation of Non-Current Physical Assets

Depreciation is provided for on a straight line basis for all depreciable assets so as to write off the depreciable amount of each asset as it is consumed over its useful life to the entity. Land and trees are not depreciable assets. In addition, the turfing of parklands (excluding golf course fairways and greens) is considered to have a useful life greater than 200 years and is not depreciated. Major depreciation periods are:

• Buildings	25–80 years
• Plant and Equipment	4–10 years
• Infrastructure Systems	
Roads, paths, gates and fences	25–150 years
Underground services	20–70 years
Golf Course fairways and greens	100 years
Lakes and ponds	100 years

(j) Leased Assets

The Trust has entered into operating leases under which the lessor substantially retains all the risks and benefits incidental to ownership of the leased asset.

Operating lease payments are charged to the Operating Statement in the periods in which they are incurred.

(k) Investments

Investment in the TCorp Hour-Glass facilities is valued at market value.

For current investments, revaluation increments and decrements are recognised in the Operating Statement.

Interest revenues are recognised as they accrue.

(l) Unearned Income

Included in current and non-current liabilities is unearned income arising from compensation receivable from the Roads and Traffic Authority for the use of land in Moore Park (refer note 22).

Unearned income will be recognised progressively as revenue over the period during which the land is being utilised for the Eastern Distributor project.

(m) Expenditure on Management Agreements

Expenditure incurred on entering into agreements for the outsourcing of management of Trust commercial operations is accumulated in respect of each agreement. The expenditure is carried forward and amortised over the term of the respective management agreements.

(n) Revenue Recognition

Revenue from the rendering of services is recognised upon delivery of the service to the customers.

Revenue from rent is recognised on a basis representative of the pattern of usage of the premises by the lessee.

(o) Comparative Figures

Where required by Accounting Standards or the Financial Reporting Code comparative figures have been adjusted to conform with changes in presentation for the current financial year.

Centennial Park and Moore Park Trust



	1999-2000	1998-1999
	(\$'000)	(\$'000)
2. Expenses		
(a) Employee related expenses comprise the following specific items:		
Salaries and wages (including recreation leave)	2,890	2,854
Superannuation	212	193
Long service leave	80	58
Workers compensation insurance	154	144
Payroll tax and fringe benefits tax	205	200
Redundancy payments	30	60
Other	38	29
	<u>3,609</u>	<u>3,538</u>
(b) Other operating expenses		
Auditor's remuneration	28	30
Bad and doubtful debts	-	1
Rental expense relating to operating leases	82	75
Insurance	308	201
Power and water	221	174
Waste cleaning	453	377
Consultants	211	81
Security	436	423
Compensation payments - Moore Park Bowling Club	250	-
Legal fees	150	192
Other	1,564	1,349
	<u>3,703</u>	<u>2,903</u>
(c) Maintenance		
Repairs and routine maintenance	1,614	1,255
	<u>1,614</u>	<u>1,255</u>
(d) Depreciation and amortisation expense		
Depreciation		
Buildings	627	462
Infrastructure Systems - Roads, fences, gates and underground services	1,411	1,097
Plant and Equipment	299	341
	<u>2,337</u>	<u>1,900</u>
Amortisation		
Amortisation of capitalised expenditure on management agreements	24	12
	<u>24</u>	<u>12</u>
Total depreciation and amortisation	<u>3,236</u>	<u>1,912</u>
(e) Grants and subsidies		
Grant to Sydney Urban Parks Education and Research Group	9	-
Grant to Aids Council of NSW	-	7
	<u>9</u>	<u>7</u>
(f) Other expenses		
Decrement on revaluation of land	-	17,512
Decrement on revaluation of buildings	-	70
Writedown of compensation receivable from Roads And Traffic Authority	-	50
Expenditure incurred in demolishing Moore Park Sports Centre	-	132
	<u>-</u>	<u>17,764</u>

	1999 (\$000)	1998 (\$000)
3. Revenues		
(a) Sale of goods and services		
Rendering of services		
Licence fees*	1,981	2,019
Use of recreational facilities *	2,242	1,813
Minor user charges	5	4
	<u>4,228</u>	<u>3,836</u>
* The Trust subsidised two organisations by charging concessional rates on golf course green fees and licence fees. Details of these subsidies are:		
• Moore Park Golf Club \$110,370 (\$121,010 in 1998)		
• KU Children's Services \$60,000 (\$5,000 in 1998).		
(b) Investment Income		
Interest	450	283
Rents	1,250	–
	<u>1,700</u>	<u>283</u>
(c) Retained taxes, fees and fines		
Fines received from issuance of infringement notices	56	51
	<u>56</u>	<u>51</u>
(d) Grants and contributions		
Grants		
Stormwater Trust	–	225
Roads and Traffic Authority	–	2,013
Fox Studios	394	–
Total grants	<u>394</u>	<u>2,238</u>
Contributions		
Donations	15	21
Assets acquired free of liability:		
– From Royal Agricultural Society being land, buildings and infrastructure systems	–	43,558
– From the Minister for Education and Training being land	785	–
Total contributions	<u>800</u>	<u>43,579</u>
Total grants and contributions	<u>1,194</u>	<u>45,817</u>
(e) Other revenue		
Income arising from use of Trust lands by the Roads and Traffic Authority	681	681
Other	172	46
	<u>853</u>	<u>727</u>
4. Gain/(Loss) on Sale of Non-Current Assets		
Gain/(loss) on disposal of land and buildings, plant and equipment and infrastructure systems		
Proceeds from sale	134	12
Written down value of assets sold or disposed of	(282)	(419)
Net gain/(loss) on disposal of land and buildings, plant and equipment and infrastructure systems	<u>(148)</u>	<u>(407)</u>
Gain/(loss) on sale or disposal of non-current assets	<u>(148)</u>	<u>(407)</u>



5. Conditions on Contributions

In the 1998 financial year the Trust received a contribution of \$225,000 from the Stormwater Trust expressly for the purpose of installing a gross pollutant trap at Musgrave Pond. The contribution was recognised as revenue in 1998 but no expenditure had been incurred as at 30 June 1998. During the current financial year the contribution was fully expended in installing the gross pollutant trap.

6. Appropriations

Material variances

The variance of \$1,000,000 between the capital appropriation and actual expenditure this financial year is due to the deferral of expenditure on the Hordern Pavilion and Royal Hall of Industries project. In the previous financial year the variance of \$6,280,000 between the capital appropriation and actual expenditure was also due to a deferral of expenditure of \$10,000,000 on the Hordern Pavilion and Royal Hall of Industries project offset by additional expenditure of \$3,720,000 on the Equestrian Centre.

	1999 (\$000)	1998 (\$000)
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7. Abnormal Items

Revenue and gains

Grants and contributions	1,194	45,817
	<u>1,194</u>	<u>45,817</u>

Expenses

Other expenses	–	17,764
	<u>–</u>	<u>17,764</u>

Grants and contributions were abnormally large last financial year as a result of assets acquired free of liability. Assets acquired free of liability last year were \$43,558,300 (refer note 3(d)) compared to \$785,000 this year.

Other expenses were abnormally large last financial year primarily due to an asset decrement arising from the revaluation of land and some buildings. The amount of the asset decrement was \$17,582,434 in 1998 compared to \$NIL this year.

8. Acceptance by the Crown Entity of Employee Entitlements and Other Liabilities

The following liabilities and/or expenses have been assumed by the Crown Entity:

Superannuation	212	193
Long service leave	80	58
Payroll tax	14	13
	<u>306</u>	<u>264</u>

9. Programs/Activities of the Trust

For Budget purposes the Centennial Park and Moore Park Trust is a single program agency. The objective of the program is to manage the recreation areas of the Trust lands in an economical and environmentally sustainable manner. The program covers the protection and enhancement of Trust lands, the promotion of the recreational, historical, scientific, educational, cultural and environmental values of Trust lands and the provision of equitable high quality recreational and cultural opportunities for the enjoyment of visitors.

10. Current Assets – Investments

TCorp – Hour-Glass facilities	8,091	1,745
	<u>8,091</u>	<u>1,745</u>

	Note	1999 (\$000)	1998 (\$000)
11. Receivables			
Current			
Sale of goods and services		536	704
Retained taxes, fees and fines		8	6
Grants receivable from Roads and Traffic Authority		—	2,013
Compensation receivable from Roads and Traffic Authority		4,500	6,000
Other debtors		40	33
		<u>5,084</u>	<u>8,756</u>
Non-Current			
Compensation receivable from Roads and Traffic Authority		—	4,500
		<u>—</u>	<u>4,500</u>
12. Non-Current Assets – Land and Buildings, Plant and Equipment and Infrastructure Systems			
(a) Land and Buildings			
Land			
At cost	12(d)	39,895	39,110
At valuation	12(f)	268,750	268,750
Total land		<u>308,645</u>	<u>307,860</u>
Buildings			
At cost	12(d)	23,600	21,374
At valuation		13,256	14,293
		<u>36,856</u>	<u>35,667</u>
Accumulated depreciation at cost		(1,016)	(792)
Accumulated depreciation at valuation		(5,684)	(6,225)
		<u>(6,700)</u>	<u>(7,017)</u>
Total Buildings		<u>30,156</u>	<u>28,650</u>
Total Land and Buildings		<u>338,801</u>	<u>336,510</u>
(b) Plant and Equipment			
At cost		428	296
At valuation	12(f)	1,571	2,009
		<u>1,999</u>	<u>2,305</u>
Accumulated depreciation at cost		(73)	(13)
Accumulated depreciation at valuation		(1,117)	(1,127)
		<u>(1,190)</u>	<u>(1,140)</u>
Total Plant and Equipment		<u>809</u>	<u>1,165</u>
(c) Infrastructure Systems (trees, roads, fences, gates, turfing and underground services)			
At cost	12(d), (e)	115,715	8,924
At valuation	12(f)	73,327	73,327
		<u>189,042</u>	<u>82,251</u>
Accumulated depreciation at cost		(1,466)	(1,230)
Accumulated depreciation at valuation		(24,053)	(22,878)
		<u>(25,519)</u>	<u>(24,108)</u>
Total Infrastructure Systems (roads, fences, gates, turfing and underground services)		<u>163,523</u>	<u>58,143</u>



12. Non-Current Assets – Land and Buildings, Plant and Equipment and Infrastructure Systems (continued)

(d) Assets acquired free of liability

Land at cost

(i) On 11th February 1998, 28.8 hectares of land at the Moore Park Showground was transferred from the Royal Agricultural Society to the Trust. The land was acquired at no cost of acquisition and was therefore recognised in the 1998 financial statements at fair value. Fair value was ascertained on the basis of an independent valuation undertaken by Mr H Orphanou A.A.P.I. (Val). The valuation excludes any ground or structural improvements and has been formulated on the basis of current market buying price taking into account the value in use of the land. The valuation is dated 31st December 1997 and values the land at \$39,110,000.

(ii) On 20th August 1998, 1.07 hectares of land in York Road Centennial Park was transferred from the Minister for Education and Training to the Trust. The land was acquired at no cost of acquisition and has therefore been recognised in the financial statements at fair value. Fair value has been ascertained on the basis of an independent valuation undertaken by Mr A Stibbard A.A.P.I. The valuation has been formulated on the basis of current market buying price taking into account the value in use of the land. The valuation is dated 8th June 1999 and values the land at \$785,000.

Buildings and Infrastructure Systems at cost

The transfer of the Moore Park Showground land included some structures and ground improvements. As these assets were acquired at no cost of acquisition the assets were recognised in the 1998 financial statements at fair value. Fair value was ascertained on the basis of an independent valuation undertaken by Mr H Parlane FAIQS. The basis of valuation was current replacement cost and values the buildings at \$5,238,972 and the infrastructure systems at \$91,725 (written down value of buildings and infrastructure systems of \$4,448,300). The valuation is dated 30 June 1998.

(e) Assets recognised for the first time

(i) Several infrastructure system assets primarily comprising statues were recognised in the 1998 financial statements for the first time. These assets do not have a cost of acquisition and therefore the basis of recognition was fair value. Fair value was ascertained on the basis of an independent valuation undertaken by Mr H Parlane FAIQS. The basis of valuation was current replacement cost and values the infrastructure system assets at \$1,737,500 (written down value \$615,000). The valuation is dated 30 June 1998.

(ii) In 1999 trees situated on Trust lands were recognised as an asset for the first time. These assets do not have a cost of acquisition and therefore the basis of recognition was fair value. Fair value has been ascertained on the basis of an independent valuation undertaken by Mr Peter M Martin PhD, FLS, FAIAST, CPAg. The trees were valued on either a market value or compensation value basis which valued the trees at \$90,412,000. The valuation is dated 30 June 1999.

(f) Revaluations

Land

Land comprising Centennial Park, Queens Park and Moore Park and totalling 331.4 hectares was independently valued by Mr H Orphanou A.A.P.I. (Val). The valuation excludes any ground or structural improvements and was formulated on the basis of current buying price taking into account the value in use of the land. The valuation is dated 31 December 1997 and values the land at \$268,750,000.

Buildings and Infrastructure Systems

(i) Valuation of buildings and infrastructure systems was independently undertaken by Mr H Parlane FAIQS. The basis of valuation was current replacement cost as at 30 June 1997. The valuation is dated November 1997.

(ii) The valuation of land improvements such as landscaping, ponds and underground services was independently undertaken by Mr H Parlane FAIQS. The basis of valuation was current replacement cost as at 31 December 1997 being the date of the valuation. These improvements have been valued at \$34,328,700 (written down value of \$31,548,650).

Plant and equipment

Valuation of plant and equipment (except for air conditioning and mechanical services) was undertaken by senior officers of the Trust. The valuation of air conditioning and mechanical services was independently undertaken by Mr H Parlane FAIQS.

The basis of the valuations was current replacement cost as at 30 June 1997. The valuations are dated 30 June 1997 and November 1997 respectively.

	1999 (\$000)	1998 (\$000)
12. Non-Current Assets – Land and Buildings, Plant and Equipment and Infrastructure Systems (continued)		
(g) Work in progress		
Included in property, plant and equipment are the following amounts of work in progress which will not commence to be depreciated until construction is completed or the items are installed ready for use:		
Buildings	10,930	10,098
Infrastructure Systems – Roads, fences, gates and underground services	12,305	719
	<u>23,235</u>	<u>10,817</u>
13. Non-Current Assets – Other		
Expenditure incurred on management agreements at cost	244	240
Accumulated amortisation	(36)	(12)
	<u>208</u>	<u>228</u>
14. Current Liabilities – Accounts Payable		
Creditors	618	352
Other	85	67
	<u>703</u>	<u>419</u>
15. Current Liabilities – Borrowings		
Bank overdraft	91	–
	<u>91</u>	<u>–</u>
16. Current Liabilities – Employee Entitlements		
Recreation leave	244	221
Accrued salaries and wages	41	31
Accrued payroll tax	13	13
Accrued fringe benefits tax	–	7
Other	6	–
Aggregate employee entitlements	<u>304</u>	<u>272</u>
17. Other Liabilities		
Current		
Income from sale of goods and services received in advance	57	45
Unearned income – compensation due from Roads and Traffic Authority	88	88
Unearned income – lease of land to Roads and Traffic Authority	593	593
	<u>738</u>	<u>726</u>
Non-Current		
Unearned income – compensation due from Roads and Traffic Authority	88	176
Unearned income – lease of land to Roads and Traffic Authority	156	748
	<u>244</u>	<u>924</u>



	1999 (\$000)	1998 (\$000)
18. Changes in Equity		
Reserves		
Asset revaluation reserve		
Balance at the beginning of the financial year	8,400	8,400
Balance at the end of the financial year	<u>8,400</u>	<u>8,400</u>
Accumulated Funds		
Balance at the beginning of the financial year	400,346	359,567
Assets recognised for the first time (Note 12(e)(ii))	90,412	616
Surplus for the year	15,279	40,163
Balance at the end of the financial year	<u>506,037</u>	<u>400,346</u>
Total equity at the end of the financial year	<u>514,437</u>	<u>408,746</u>
19. Commitments for Expenditure		
(a) Capital Commitments		
Aggregate capital expenditure contracted for at balance date and not provided for:		
Not later than one year	1,918	12,781
	<u>1,918</u>	<u>12,781</u>
(b) Other Expenditure Commitments		
Aggregate other expenditure contracted for at balance date and not provided for:		
Not later than one year	220	210
	<u>220</u>	<u>210</u>
(c) Operating Lease Commitments		
Commitments in relation to non-cancellable operating leases are payable as follows:		
Not later than one year	75	48
Later than one year and not later than two years	43	30
Later than two years and not later than five years	15	4
	<u>133</u>	<u>82</u>

These operating lease commitments are not recognised in the financial statements as liabilities.

20. Payments to Trust Members

No loans, advances or other payments have been provided to the Chairman or members of the Centennial Park and Moore Park Trust.

21. Contingent Liability

In July 1998 the Trust was advised of claims for variation and extension of time costs by the Head Contractor responsible for the redevelopment of the Equestrian Centre. The NSW Department of Public Works and Services, the Project Manager for this project, has been involved in negotiations to resolve the contractual dispute. A number of the claims were submitted for expert determination and a decision was handed down on 20th August 1999 by Michael Rudge SC. The determination awarded an amount of \$300,452 to the Head Contractor. This amount will be met from funds held by the Project Manager for contingencies and there will be no liability to the Trust. There are further amounts in dispute which may proceed to expert determination. At this stage the amount of any liability is not quantifiable and the Trust has made no further provision for this project in the financial statements.

22. Compensation – Eastern Distributor Project

On 27 May 1997 the Centennial Park and Moore Park Trust and the Roads and Traffic Authority of New South Wales entered into an agreement known as the Moore Park Memorandum of Understanding. The purpose of the memorandum is to outline the arrangements between and responsibilities of the parties with regard to the Eastern Distributor Project insofar as it affects land in Moore Park. In addition, the memorandum provides that the RTA pay compensation to the Trust for the acquisition, licensing and use of land in Moore Park. Total compensation payable was \$12,000,000.

	1999 (\$000)	1998 (\$000)
Compensation receivable at the beginning of the financial year	10,500	12,000
Compensation received	(6,000)	(1,450)
Writedown of compensation receivable	–	(50)
Compensation receivable at the end of the financial year (Note 11)	4,500	10,500

23. Budget Review

Net cost of services

The net cost of services was \$887,000 below the original budget estimate. This variance arose for the following reasons:

(a) Revenue from grants and contributions was above budget by \$1,149,000 primarily due to the inclusion of assets acquired free of liability (\$785,000) being the acquisition of land from the Minister for Education and Training. In addition, grants and contributions included a contribution of \$393,785 received from Fox Studios.

(b) Total expenses exceeded budget by \$172,000. This variance was caused by several factors. Firstly, a non-budgeted compensation payment of \$250,000 (included in other operating expenses) was made to gain vacant possession of the Moore Park Bowling Club. Secondly, maintenance expenses increased by \$174,000 mainly due to damage to infrastructure and built assets caused by storms. Thirdly, depreciation was over budget by \$208,000 as a result of an underestimate of depreciation on the refurbished Equestrian Centre when compiling the budget. Offsetting these unfavourable variances was employee related expenses which was below budget by \$549,000 due to delays in filling vacant staff positions.

Assets and liabilities

Total assets were above the original budget estimate by \$116,870,000. A major reason for this was that trees were recognised as an asset in the 1999 financial statements for the first time at fair value amounting to \$90,412,000. The remaining variance was primarily due to non-current assets being understated when the budget was prepared. This occurred because at the time of budget preparation valuations had not been received on a number of major assets and therefore estimates were made for budgetary purposes. The valuations subsequently received were higher than anticipated.

Cash flows

Net cash flows from operating activities were above budget by \$1,582,000. This was mainly due to the receipt of a non-budgeted grant from the Roads and Traffic Authority amounting to \$2,013,000 and lower than budgeted payments for employee related expenses of \$602,000 mainly because of staff vacancies. These positive variances were offset by a reduction in the capital appropriation consisting of a deferral of \$1,000,000 for the Hordern Pavilion and Royal Hall of Industries project. Net cash used in investing activities was below budget by \$1,383,000 due mainly to below budget expenditure on capital projects.



24. Cash and Cash Equivalents

For the purposes of the Statement of Cash Flows, cash includes cash, bank overdraft and investment in the TCorp Hour-Glass Facilities (Cash and Cash Plus). Cash at the end of the financial year as shown in the Cash Flow Statement is reconciled to the related items in the Statement of Financial Position as follows:

	1999 (\$000)	1998 (\$000)
Cash	1	40
Bank overdraft	(91)	–
TCorp Hour-Glass Facilities (Cash and Cash Plus)	4,982	1,745
Closing Cash and Cash Equivalents (per Statement of Cash Flows)	4,892	1,785

25. Reconciliation of Net Cost of Services to Net Cash Flows From Operating Activities

Net cash from operating activities	18,778	14,311
Depreciation and amortisation	(2,361)	(1,900)
Gain/(loss) on disposal of buildings, plant and equipment	(148)	(407)
Decrease in receivables – disposal of land and buildings and infrastructure systems	6,000	1,500
Decrement on revaluation of land and buildings	–	(17,582)
Assets acquired free of liability	785	43,558
Bad debts written off	–	(1)
Writedown of compensation receivable	–	(50)
Increase in employee entitlements	(32)	(59)
Increase/(decrease) in receivables – current assets	(3,671)	5,937
Decrease in receivables – non-current assets	(4,500)	(6,000)
Increase in other – non-current assets	4	166
(Increase)/decrease in accounts payable	(244)	23
(Increase)/decrease in other current liabilities	(12)	(14)
(Increase)/decrease in other non-current liabilities	680	681
Recurrent appropriation	(3,905)	(3,681)
Capital appropriation	(14,481)	(13,290)
Acceptance by the Crown Entity of employee entitlements	(306)	(264)
Net cost of services	(3,413)	22,928

26. Non-Cash Financing and Investing Activities

Land and buildings, plant and equipment and infrastructure systems

The following acquisitions and disposals are not reflected in the statement of cash flows:

Land and buildings and infrastructure systems acquired free of liability and included in the financial statements at fair value (refer note 3(d)).

785	43,558
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27. Financial Instruments

Cash

Cash comprises cash on hand and bank balances. Interest is earned on daily bank balances at the business cash management account rate as determined by the bank.

Receivables

All trade debtors are recognised as amounts receivable at balance date. Collectability of trade debtors is reviewed on an ongoing basis. Debts which are known to be uncollectable are written off. A provision for doubtful debts is raised when some doubt as to collection exists. The credit risk is the carrying amount (net of any provision for doubtful debts). No interest is earned on trade debtors. The carrying amount approximates net fair value. Sales of goods and services are made on 14 day terms.

For other receivables the credit risk is the carrying amount (net of any provision for doubtful debts). No interest is earned on other receivables. The carrying amount approximates net fair value.

Hour-Glass Facilities

The Trust invests in the TCorp Hour-Glass facilities. The Trust's investment is represented by a number of units of a managed investment pool, with each particular pool having different investment horizons and being comprised of a mix of asset classes appropriate to that investment horizon. TCorp appoints and monitors fund managers and establishes and monitors the application of appropriate investment guidelines.

	1999	1998
	(\$000)	(\$000)
The Trust's investment is:		
Cash Facility	1,833	1,745
Cash Plus Facility	3,149	–
Fixed Interest Facility	3,109	–
	8,091	1,745

These investments are generally able to be redeemed with seven days notice (dependent upon the facility). The value of the investments held can decrease as well as increase depending upon market conditions. The value that best represents the maximum credit risk exposure is the net fair value. The value of the above investments represents the Trust's share of the value of the underlying assets of the facility and those assets are stated at net fair value.

Bank Overdraft

The Trust does not have any bank overdraft facility.

Trade Creditors and Accruals

The liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in Treasurer's Direction 219.01. If trade terms are not specified, payment is made no later than the end of the month following the month in which an invoice or a statement is received. Treasurer's Direction 219.01 allows the Minister to award interest for late payment.

Other Current Liabilities

The liabilities are recognised for amounts due to be paid in the future for refundable bonds lodged by the hirers of Trust facilities. Amounts owing (which are unsecured) are refunded once the hiring conditions have been fulfilled. No interest is paid on bonds held.

Centennial Park and Moore Park Trust

Budget Outline for 1999/2000



	Actual 1998/99 (\$000)	Budget 1999/00 (\$000)
OPERATING PROGRAM		
Operating Expenses		
Employee related	3,609	3,574
Other operating expenses	3,703	3,016
Maintenance	1,614	1,469
Depreciation	2,361	2,558
Grants and subsidies	9	-
Total Expenses	11,296	10,617
OPERATING REVENUE		
Sale of goods and services	4,228	5,346
Investment income	1,700	2,900
Retained taxes, fees and fines	56	60
Grant and contributions	1,194	6,090
Other revenue	853	748
Total Revenues	8,031	15,144
Gain/(loss) on sale of non current assets	(148)	-
NET COST OF SERVICES	3,413	(4,527)
Government Contributions		
Recurrent appropriation	3,905	2,384
Capital appropriation	14,481	2,531
Acceptance of liabilities	306	327
Total Government Contributions	18,692	5,242
SURPLUS/(DEFICIT) FOR THE YEAR	15,279	9,769
ASSET ACQUISITION PROGRAM		
Capital Projects		
Asset acquisitions	18,696	14,493
Total Program	18,696	14,493
Source of Funds		
Trust contribution	2,215	1,872
Government contribution	14,481	2,531
Other	2,000	10,090
Total Funding	18,696	14,493

Appendix 1

Trustees

During the reporting period there were 10 Trust meetings, plus one special meeting. The number of meetings each Trustee attended is shown below:

Ms Annette O'Neill

BA, Dip Soc Studs, M.Sc

Chairman. Appointed in August 1997, term expires August 2001. Consultant; Member, Board of Governors of the Law Foundation, the Advisory Committee of the Centre for Legal Education, the Board of Directors of the Public Interest Advocacy Centre, the Board of Studies in Social Work at the University of Sydney. Academic, public service and social work experience in Victoria, Papua New Guinea and Sydney; most recently in the NSW Department of Housing and was from 1989–1997 the Senior Member of the Social Security Appeals Tribunal in NSW. (10 meetings, 1 special meeting)

Ms Jill Hager

BA, Dip Ed, LLB, LLM (Corp)

Appointed December 1995, resigned December 1998. Senior Lawyer, Australian Securities Commission. Member, International Lawyers Association. (3 meetings)

Mr Richard Cobden BA, LLB

Appointed December 1995, term expires December 1999. Barrister. Alternate Director, Federation of Gay Games; Previously Director (1990–94) and President (1991–92) Sydney Gay & Lesbian Mardi Gras; former Trustee, AIDS Trust of Australia. (8 meetings)

Ms Jill Hickson BA, MBA

Appointed May 1996; term expires May 2000. Company Director. After resigning as a senior executive with Qantas in 1982, ran her own literary agency business for fifteen years. Currently a Director of Snowy Mountains Engineering Corporation Ltd and a number of other companies; member of the National Board of Musica Viva; also the Advisory Council of The Australian Graduate School of Management. Former Trustee of the Sydney Opera House and former member of the Board of Governors of the NSW State Conservatorium of Music. (9 meetings, 1 special meeting)

Mr Robert Wilson Post Grad Cert

Accounting

Appointed August 1997, term expires August 2001. Consultant on Environmental and Strategic Planning and Organisational Reform since his retirement as Management Director of the Sydney Water Board from 1987 to 1993. Member of the Royal Botanical Gardens and Domain Trust since 1993. Mr Wilson is also a board member of Greenpeace Australia and the Public Interest Advocacy Centre. In addition he also chairs the NSW Sustainable Energy Advisory Committee. Mr Wilson held various chief executive and senior officer positions prior to 1987 with the Water Resources Commission, Water Board and Premier's Department. (8 meetings)

Mr Michael Marx AM, BA LLB

Appointed August 1997, term expires August 2001. Partner, Chalmers Marx Lawyers at Bondi Junction. Past President New South Wales Jewish Board of Deputies and a Director of the Hakoah Club in Bondi. He is a Commissioner with the Ethnic Affairs Commission and the President of Waverley Action for Youth Services which offers support services to disadvantaged young people. Mr Marx has held various legal positions with the Legal Aid Commission of NSW, NSW Attorney General's Department and specialises in criminal law. (9 meetings, 1 special meeting)

Mr John Walker B.Bus

Appointed February 1998, term expires February 2002. Chief Executive, Thrifty Car Rentals since early 1998 and General Manager Retail Banking, Westpac Banking Corporation from 1995 to 1998. Prior to 1995, Mr Walker held various chief executive and senior positions with the Liverpool City Council, Dominos Pizza (Australia) Pty Ltd, West Australian Football, Council of the City of Perth as well as running his own consulting firm from 1987 to 1991. Mr Walker is also Deputy Chairman of Limestone Hill Estate Pty Ltd. (8 meetings, 1 special meeting)

Ms Jenni Mack BA

Member and Trustee representative of the Centennial Parklands Community Consultative Committee. Appointed Trustee in February 1998, second term expires November 1999. Since early 1998 she has worked as a consultant specialising in consumer policy and complaints handling and is a member of the Judicial Commission of NSW; Australian Security and Investment Commission's Consumer Advisory Panel; Migration Agents Registration Authority's Conduct Advisory Panel; and Australian Consumers Association's Council. Previously she was Deputy Commissioner, Office of the Legal Services Commissioner; from 1993 to 1996 Director with the Consumer's Federation of Australia; and in the early 1990s Senior Media Adviser for the Leader of the Australian Democrats in Canberra. Prior to that Ms Mack held various journalist positions. (8 meetings, 1 special meeting)

Appendix 2

Legislation

The basis for the exercise of the powers, duties and functions of the Trust is the *Centennial Park and Moore Park Trust Act 1983* under which it was established. In addition to the Act, the *Centennial Park and Moore Park Trust Regulation 1993* provides for law enforcement across the Parklands. In August 1998 the following amending Regulation was made:

Centennial Park & Moore Park Trust Amendment (Vehicles) Regulation 1998.

Due to the acquisition of the Moore Park showground site and changes in the processes of operations across the Parklands, there was a need to address two minor issues in the Trust's Regulations:

1. Section 4(3): Dealing with entry/exit, vehicle movement after sunset and before sunrise.
2. Section 16(g): Vehicle speed on roads within the Parklands.

Appendix 2 continued

The purpose of the Regulation is to:

(a) repeal the provision of the Regulation that creates the offence of driving a vehicle into or within Trust lands after sunset and before sunrise, and to create, instead the offence of driving or riding a vehicle into or within those lands without the permission of the Trust or the Director;

(b) make a consequential amendment; and

(c) repeal the provision of the regulation that creates the offence of driving or riding a vehicle on any Trust lands at a speed exceeding 30 kilometres per hour without the written permission of the Trust or the Director and to create, instead, the offence of driving or riding a vehicle on certain of those lands at a speed exceeding that determined by the Trust in respect of the land concerned and specified on a sign erected on that land by or on behalf of the Trust; and

(d) make consequential amendments to the Schedule prescribing the penalties payable in respect of offences against the provisions concerned if the alleged offences are dealt with by way of penalty notices rather than by a court.

In November 1998 the Trust commenced a further review of its Regulations. A regulatory impact statement was prepared and an extensive consultation process undertaken as part of the review. Submissions received during the public comment period were assessed in June 1999 and amendments made to the draft regulations where appropriate.

The *Centennial Park and Moore Park Trust Regulation 1999* will be approved in August 1999.

The new regulations enhance the provisions relating to the management of the Centennial Parklands to protect the integrity and natural and cultural environment of the Parklands.

The new regulations also prescribe:

- an increase in penalty rates to ensure effectiveness in law enforcements
- new provisions concerning scalping and illegal hawking and vending
- minor changes to the Community Consultative Committee for wider community representation and input
- incorporating the Centennial Parklands Equestrian Centre Code of Conduct.

Appendix 3

Fees and Charges 1998-1999

The following fees and charges were approved by the Centennial Park and Moore Park Trust for the 1998-1999 Financial Year and are not binding for any other year.

Field and Court Hire		Cost per hour (or part thereof)
Application Fee (non-refundable)		
	Casual	\$20.00
	Seasonal	\$60.00
Cricket Wicket	Synthetic	\$9.00
	Turf	\$23.00
Soccer/Rugby		\$9.00
Mini-Soccer		\$6.50
Touch Football		\$6.50
Softball/Baseball/T-Ball		\$5.50
Training on Playing Fields	Under lights	\$22.00
Netball	(day use)	\$7.50
	(night use)	\$10.00

E.S. Marks Field

Application Fee (non-refundable)	\$60
Bond	\$500
Miscellaneous Fees	
Athletic Training	\$55
Use of PA System	\$65
Banners/Signs(more than 4)	\$55
Marquees/Tents (per day)	\$105

		Soccer, Rugby	
		Athletics	Matches, Training
Category A			
No admission charge applies	Weekday		
	Full Day	\$420	\$350
	Half Day	\$250	\$180
	Weekend/Public Holiday		
	Full Day	\$590	\$530
	Half Day	\$330	\$270
Category B			
Admission charge applies	Weekday		
	Full Day	\$1,200	\$1,150
	Half Day	\$580	\$580
	Weekend/Public Holiday		
	Full Day	\$1,400	\$1,350

Equestrian Centre**Bond one month's membership**

Membership	Bronze	Silver	Gold	Platinum
	Stable – Standard, Arenas, Wash Bays, Shared Tack Room, Horse Track	As per Bronze plus Equestrian Grounds	Stable – Premium, Arenas, Wash Bays, Shared Tack Room, Horse Track,	As per Gold plus Equestrian Grounds
<i>Per Month</i>	\$190	\$210	\$225	\$245
<i>Per Quarter</i>	\$530	\$575	\$625	\$625
<i>Per Annum</i>	\$2,095	\$2,290	\$2,480	\$2,670
Optional Extras	Equestrian Grounds Permit	Private Tack Room Standard	Private Tack Room Premium	Shared Feed Room
<i>Adult per annum</i>	\$200			
<i>Child per annum</i>	\$100			
<i>Per Month</i>		\$105	\$140	\$15
<i>Per Quarter</i>		\$290	\$385	
<i>Per Annum</i>		\$1145	\$1525	

Other Services*Overnight Stabling*

1–7 days (<i>Per Day</i>)	\$20
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8–21 days (<i>Per Week</i>)	\$125
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22 + days (<i>Per Month</i>)	refer to membership
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Covered Arena Hire

Bond	\$1000
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Base Rental per day	\$1500
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Lighting Surcharge	\$35
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Cleaning Surcharge	\$300
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Moore Park Golf Course

	Public 18 holes	Public 9 holes	Members 18 holes	Concessions (Pensioners and children under 16 years)
Weekends/Public Holidays	\$27	\$20	\$19	n/a
Weekdays	\$24	\$17	\$17	\$10
Tournaments, Pro Ams	\$18	n/a	n/a	n/a

Appendices

Events

Venues – Community and Corporate Functions

Marquee Site – Centennial Square			Equestrian Centre – C Pavilion		Equestrian Centre – Meeting Room	
Bond	25% of hire fee		\$1,400 (includes \$400 cleaning fee)		\$70 (includes \$50 cleaning fee)	
	Up to 200 people	\$1,100	Up to 100 people	\$1,000	Up to 25 people	\$100
	201–400	\$1,500	101–500	\$1,500	26–45 people	\$140
	401–600	\$2,100				
	601–800	\$2,700				
	over 800	\$3,300				

Moore Park – Community and Corporate Functions

Application Fee (non refundable) \$60

		Community Functions		Corporate Functions	
		No Marquee	With Marquee and/or Commercial catering	No Marquee	With Marquee and/or Commercial catering
	Bond				
Small (50–200)	\$1,000	\$220	\$460	\$460	\$880
Medium (200–500)	\$2,000–\$5,000	\$330	\$700	\$690	\$1,320
Large (>500)	\$5,000–\$20,000	\$440	\$1,150	\$1,150	\$2,220
per additional marquee	–	–	\$50	–	\$50

Centennial Park – all events Fees set by Trust on Application

Bikeathons, Walkathons, Fun Runs, Cross Country (Centennial Park, Moore Park and Queens Park)

	With Sponsors	No Sponsors
Small	\$230	\$120
Medium	\$460	\$230
Large	\$690	\$340

No Corporate or community functions to be held within E.S. Marks Field, Queens Park and Moore Park Golf Course

Filming and Photography

Application Fee non-refundable	\$100
Late Fee	\$200

Filming			Photography	
Centennial Park, Queens Park, E.S. Marks Athletics Stadium, Golf Course & Equestrian Centre			Centennial Park, Queens Park, E.S. Marks Athletics Stadium, Golf Course & Equestrian Centre	
		Moore Park		Moore Park
Half Day (3 vehicles or less)	\$655	\$325	\$130	\$63
Full Day (3 vehicles or less)	\$1,260	\$650	\$260	\$130
Half Day (4 vehicles or more)	\$840	—	—	—
Full Day (4 vehicles or more)	\$1,750	—	—	—

Miscellaneous Fees and Charges

Erect First Aid Tent	for approved tents	No charge
Moore Park Car Parking	(4 people or more)	\$7
	(fewer than 4 people)	\$10

Appendix 4

Leases and Licences

The following leases/licences for facilities operate on Trust lands:

Centennial Parklands Sports Centre
Centennial Parklands Restaurant and Kiosk
Centennial Parklands Children's Centre
Fox Studios Australia Pty Limited
Hordern Pavilion and Royal Hall of Industries
Centennial Parklands Equestrian Centre
Moore Park Tennis Courts
Moore Park Golf Course – Golf Pro Shop and Driving Range
Moore Park Golf Clubhouse
Moore Park Car Parking
Mobile Food Van

Appendix 5

Community Consultative Committee

A total of seven meetings were held over the past year. Committee members can be contacted via the Trust on (02) 9339 6699.

Ms Jenni Mack BA (Chair). Appointed December 1996. Details in Appendix 1. (7 meetings)

Mr Phillip Black B.Sc, Dip.Ed. (Deputy Chair and Minutes Secretary) Appointed December 1997. Former Geologist and Educator, business involvements in tourism, local history research. (7 meetings)

Ms Patricia Meagher B.Sc – Urban Hort (Hons) Appointed August 1998. Horticultural researcher for Plant Sciences branch of Royal Botanic Gardens. (5 meetings)

Ms Sally Murray BA (Hons), MA Appointed February 1997. Freelance journalist and reviewer. (7 meetings)

Mr John Newbery BA (Hons), Appointed May 1999. Consultant specialising in organisational restructure and project management. (1 meeting)

Mr Colin Ridley B.Sc Pure & Applied

Chem. Appointed December 1996. Customer Service Manager, Sydney Water. (6 meetings)

Mr John J. Ryan Appointed 1997. Managing Director, E.T. Miller Pty. Ltd, President Eastern Suburbs Touch Football Association. (4 meetings)

Mrs Mary Watt Bachelor of Business, Grad Dip Env Mgmt Appointed January 1998. Business Consultant for small businesses, former Centennial Parklands volunteer. (7 meetings)

Mr John Trevillian AM Appointed December 1996. Chief Executive Officer NSW Centenary of Federation Committee and Australia Day Council of NSW. (3 meetings)

Ms Linda Goodman Appointed December 1996, resigned January 1999. (1 meeting)

Ms Dianne Brien BA, AFAMI (Director's representative) Appointed November 1998. (3 meetings)

Appendix 6

Occupational Health and Safety (OH&S)

During the year the OH&S Committee met monthly. The Committee's regular workplace inspections, which were introduced last reporting year, were supplemented this year with regular hazard inspections performed by designated staff. Training in accident investigation, hazard inspection and standard operating procedures was provided to staff to improve safety performance. The Trust as a member of the Visitor Agency OH&S Group participated in workshops and meetings aimed at improving accident prevention and injury management.

Appendix 7

Code of Conduct

The Trust's Code of Conduct was published in the 1997-1998 Annual Report. No amendments were made to the Code during the reporting period. A copy of the Code can be obtained from the Trust on request.

Appendix 8

SES Performance

All agencies are required to provide information in their annual reports on the performance of Senior Executive Services Officers (SES) at Level 5 or above. The Director is the most senior officer of the Trust and it is appropriate to include a performance statement for the position in this report.

Mr Robin M Grimwade

Director Centennial Park and Moore Park Trust
Period in position: July 1991 to July 1999

All significant targets required to be achieved in the period of review have been achieved. Major achievements against performance criteria for the reporting year include:

- Overseeing redevelopment of the former Sydney Showground site
- Undertaking negotiations relating to Olympic events/activities on Trust lands
- Overseeing the planning, design and implementation of the Trust's Asset Improvement Program
- Expanding the Trust's benchmarking and best practice program
- Overseeing the implementation of the Trust's integrated values based planning framework
- Overseeing the diversification of the Trust's revenue base and the implementation of a continual improvement program

Mr Peter Duncan was appointed to the position of Director effective 6 September 1999.

Appendices

Appendix 9

Equal Employment Opportunity (EEO)

Table 1: Representation of EEO Target Groups Within Levels

Salary Levels	1996-97			1997-98			1998-99		
	Total Staff	Women	NESB*	Total Staff	Women	NESB	Total Staff	Women	NESB*
Below CO Grd 1 ⁽¹⁾	0	0	0	1	0	0	0	0	0
	—	—	—	1.4%	—	—	—	—	—
CO Grd 1 ⁽²⁾	43	9	2	42	9	9	17	3	0
	64.1%	20.9%	4.6%	60.8%	21.4%	21.4%	26%	18%	—
A&C Grds 1-2	6	0	0	11	3	0	12	4	2
	8.9%	—	—	15.9%	27.2%	—	18%	33%	17%
A&C Grds 3-5	8	3	0	5	2	0	19	8	2
	11.9%	37.5%	—	7.2%	40%	—	29%	42%	11%
A&C Grds 6-9	5	3	1	5	3	1	10	5	1
	7.4%	60%	20%	7.2%	60%	20%	15%	50%	10%
A&C Grds 10-12	4	1	0	4	1	0	7	4	0
	5.9%	25%	—	5.7%	25%	—	11%	57%	—
Above A&C Gr 12	1	0	0	1	0	0	1	0	0
	1.5%	—	—	1.4%	—	—	2%	—	—
TOTAL	67	16	3	69	18	10	66	24	5
		23.9%	4.5%		26.1%	14.4%		36%	8%

* Non-English Speaking Background

⁽¹⁾ Employees on salaries below Clerical Officer (CO) Grade 1, 21 year old rate of salary.

⁽²⁾ Employees on salaries from CO Scale Grade 1, 21 year old rate to below minimum Administrative and Clerical Officer (A & C) Scale Grade 1.

Table 2: Representation and Recruitment of Aboriginal Employees and Employees with a Physical Disability

	1996-97			1997-98			1998-99		
	Total Staff	Aboriginal People	PWPD*	Total Staff	Aboriginal People	PWPD*	Total Staff	Aboriginal People	PWPD*
Total employees	67	0	0	69	0	0	66	1	—
% of Total employees		—	—		—	—		1.52%	—
Employees Recruited in the Year	26	0	0	26	0	0	15	1	—

* People with Physical Disability

Appendix 10

External Committees

Robin Grimwade

- Editorial Board, Australian Leisure Management
- Greenspace Grants Advisory Committee, NSW Department of Urban Affairs and Planning
- International Federation of Parks and Recreation Administration (NSW Representative for Australian Commissioner)
- IUCN World Commission on Protected Areas Task Force on Tourism in protected areas
- Metro Parks 2020 Committee (Secretary)
- NSW Centenary of Federation Arts and Events Committee
- NSW Centenary of Federation Ceremony Committee
- NSW Government Small Agency CEO Executive Forum
- NSW Reference Group on Public Service Education and Training
- Sydney Urban Parks Education and Research Group (Chairman)
- UTS School of Biological and Biomedical Sciences Advisory Committee

Andrew Ferris

- Eastern Distributor Community Consultative Committee
- Environmental Portfolio Waste Management Committee
- Millpond Creek Stormwater Committee

Dianne Brien

- Moore Park Precinct Committee
- Sydney Urban Parks Education and Research Group
- Community Consultative Committee

Judith Peters

- Moore Park Precinct Committee
- Visitor Services Agencies Occupational Health & Safety Group

Ross Johnson

- ICMISS User Group (Integrated Community Mapping and Information Support System)
- NSW Metadata Working Group (part of NSW Natural Resources Information Management Strategy)

Annie Heath

- NSW Centenary of Federation Parade Committee

Vaughan MacDonald

- Major Events Coordination Unit (Department of Transport)
- Moore Park Precinct Committee

Rebecca Gomez-Fort

- Sydney Urban Parks Education and Research Group (to Feb 99)

Connie Salat

- Visitor Services Agencies OH&S Group

Appendix 11

Risk Management and Insurance

For the reporting year the Trust engaged a Risk Management Consultant to deliver a risk management program, including a property audit and an OH&S risk assessment. The Trust also reviewed the OH&S clauses in its contract documents and a new Security Rangers contract with extended week day coverage was established in June 1999.

The hail storm in April 1999 caused more than \$500,000 to the Trust lands, resulting in major damage to the golf course and heritage buildings, as well as setting back ponds restoration works and adversely affecting fauna and flora.

The Trust has insurance coverage with the NSW Treasury Managed Fund administered by GIO. Policies cover workers compensation, public liability, motor vehicles, property and miscellaneous insurances.

Appendix 12

Consumer Response

In order to better respond to the needs and concerns of its visitors in February 1999 the Trust introduced a centralised system of recording comments on the Parklands and its management.

All verbal comments are recorded onto a standard form and then passed onto the appropriate officer for an immediate response. All comments (written and verbal) are centrally recorded so that recurring concerns and views are clearly visible to the Trust.

Since its commencement, 77 consumer responses have been recorded. The main concerns were: major events (gate closures, night lighting, traffic management and noise) (17), Children's Centre access (16), dogs (12), inappropriate behaviour (8), toilets (6), cyclists (5) and Staff-related (4). Where possible, the Trust modified its operations or conducted in field responses for each issue raised.

Appendix 13

Consultants

For each engagement costing greater than \$30,000

Name of Consultant: NSW Department of Public Works and Services

Title of Project: Strategic Asset Management Plan and assessment of procurement procedures
Actual Cost: \$54,500

Name of consultant: Price Waterhouse Coopers
Title of Project: Moore Park incremental cost analysis and Equestrian Centre review

Actual cost: \$46,927

Name of consultant: Kodo Pacific P/L
Title of Project: Strategic reviews including demand management, service delivery and accommodation.

Actual Cost: \$38,337

For engagements costing less than \$30,000

Total number of engagements: 8

Total cost: \$71,300

Appendix 14

Government Energy Management Policy

Energy consumption for the main administration block, works depot and amenities building was reduced by 6.36% over last year (target 5%). Overall energy consumption reductions from 1995 levels are restricted by the construction and acquisition of new built assets.

Appendix 15

Investment Performance

The Trust's investment strategy has been structured to invest surplus funds in the appropriate NSW Treasury Corporation Hour-Glass Investment Facility that matches the duration of the underlying liabilities for which the Trust is holding funds. Surplus working funds have been invested in the Cash Facility, Cash Plus Facility and the Fixed Interest Facility to meet the Trust's short term cashflow requirements and specific future capital project commitments. The appropriate benchmark performance for comparison is the actual investment performance.

Details on the Trust's Hour-Glass Investments at the 30 June 1999 are shown below.

Investment performance criteria	Investment performance
Value of Cash Facility as at 1 July 1998	\$1,745,594
Value of Cash Facility as at 30 June 1999	\$1,833,048
Interest income earned	\$98,806
Actual rate of return	5.01%
Benchmark rate of return	5.01%
Value of Cash Plus Facility as at 1 July 1998	\$0
Value of Cash Plus Facility as at 30 June 1999	\$3,149,233
Interest income earned	\$149,233
Actual rate of return	5.09%
Benchmark rate of return	5.09%
Value of Fixed Interest Facility as at 1 July 1998	\$0
Value of Fixed Interest Facility as at 30 June 1999	\$3,108,527
Interest income earned	\$97,288
Actual rate of return	3.49%
Benchmark rate of return	3.49%

Appendix 16

Freedom of Information (FOI)

In accordance with Freedom of Information legislation, the Trust has formulated internal procedures for processing FOI applications. Members of the public may seek information or enquires in person, by mail or by phone. Contact details for the Trust are shown on the back cover of this report.

Arrangements can be made to obtain, or to inspect copies of available documents at the Trust by contacting the FOI Officer. Formal requests made under the FOI Act for access to or amendment of documents held by the Trust should be accompanied by a \$30 application fee and be sent to the FOI Officer.

- During the reporting year, no requests were received or brought forward from the previous year under the FOI Act.
- No requests required formal consultation and no Ministerial Certificates were issued.
- No applications required an internal or external review.
- During 1998-99, FOI procedures had no significant impact on the Trust's administration.
- No major issues or problems arose in relation to the administration of the FOI Act.
- There were no inquiries by the Ombudsman nor appeals to the District Court.

Appendix 17

Payment Performance Indicators

1. Accounts Payable Performance

Quarter Ending	Current \$	30 Days \$	60 Days \$	90 Days \$
At 30 September 1998	60	—	—	—
At 31 December 1998	2,054	—	—	—
At 31 March 1999	130,320	—	—	—
At 30 June 1999	308,697	—	—	—

This table relates to outstanding payments at the end of each quarter as extracted from the Trust's accounting system.

2. Payments on Time

Quarter Ending	Accounts Paid on Time		Amount Paid on Time	Amount Paid
	Target %	Actual %	\$	\$
At 30 September 1998	95	98.07	1,826,507	1,862,452
At 31 December 1998	95	93.75	6,737,430	7,186,592
At 31 March 1999	95	91.07	5,249,900	5,764,687
At 30 June 1999	95	95.74	10,481,292	10,947,662
			24,295,129	25,761,393

The Trust paid late payment interest to the Office of State Revenue (\$97.00) and Sydney Water (\$10.00) during the year.

Appendix 18

Waste Management

During the year the Trust collected 167.21 tonnes of waste. Breakdown of yearly waste and recycling is shown below.

	Tonnes
Non-recyclables	137
Recycled	
• Glass	26.56
• Plastic	1.525
• Aluminium	0.61
• Paper	1.495

Appendix 19

- Publications and information issued in 1998–99
- *Centennial Parklands Website* (October 1998) www.cp.nsw.gov.au
 - *Escape and Explore Early Childhood Program* (July 1998)
 - *Escape and Explore Education Program* (June 1999)
 - *Centennial Parklands Magazine* (re-named *Parklands* in June 1999) (November 1998, April 1999, July 1999)
 - *Centennial Parklands Annual Report 1997–1998*

Publications can be obtained from the Community Relations Coordinator phone (02) 9339 6653, fax (02) 9360 4215.

Appendix 20

Annual Report Statistics

2,000 copies of this Annual Report have been produced at an estimated cost of \$13 per report.

Appendix 21

Benchmarking

The Trust participates in a strategic business partnership forum in conjunction with various regional park providers within Australia and overseas. This forum continues to work towards benchmarking each agency's services to provide for an ongoing program of comparing performance.

Appendix 22

Guarantee of Service

- The Trust makes the following commitments:
- We aim to provide a pleasant parkland environment in which a diversity of cultural and recreational activities can be undertaken
 - We aim to provide our visitors with a safe and enjoyable place to visit
 - We aim to provide a high quality of information and assistance
 - Staff are interested in your suggestions and feedback to improve services
 - Staff will identify themselves when dealing with customers and are committed to providing a friendly courteous service
 - We aim to recognise and reward the abilities and achievements of staff
 - We will endeavour to acknowledge or respond to correspondence within 10 working days
 - We aim to implement best practice in park management

Appendix 23

Overseas Visits

No overseas visits were undertaken by staff during the reporting year

Appendix 24

Ethnic Affairs Priorities

The Trust is committed to the principles of cultural diversity.

Under its cultural policy, the Trust encourages community participation in expressive, symbolic and collective activities which promote the city's cultural vibrancy and help shape its future

The Trust believes that managing for a culturally diverse and representative workforce makes good business sense and pursues policies and procedures accordingly.

The Trust is aware of the cultural and linguistic diversity of Sydney's population and continues to work toward raising awareness of the Parklands' programs and services through promotion via community groups and the media.

The Trust will continue to identify and assess the needs of its communities, to ensure that the services and facilities it provides are promoting cultural diversity.

Appendix 25

Eastern Distributor

In 1997 the Trust and the Roads and Traffic Authority entered into a Memorandum of Understanding for the Eastern Distributor project. The purpose of the Memorandum was to outline the arrangements between and responsibilities of the two parties in relation to the project's impact on Moore Park.

These arrangements included \$12 million in compensation to the Trust for the permanent and temporary loss of, and use of, parts of Moore Park.

During the reporting year \$6 million in compensation was received. These funds are allocated as follows: \$5.5 million to the restoration of Moore Park and \$500,000 (together with the balance of \$4.5 million due in 1999–2000) to the resolution of parking issues in the precinct.

Appendix 26

Olympic Games

The Centennial Parklands will be used for Sydney 2000 Olympic and Paralympic events.

A summary of costs incurred by the Trust in 1998–99 follows:

Legal advice	\$21,200
Personnel	\$20,500
Total	\$41,700

Appendix 27

Statement on Women's Affairs

The Trust held another successful Environment Portfolio Women's Network function in the Centennial Parklands in March 1999. The function drew women representatives across the Environment Portfolio, including Centennial Park and Moore Park Trust (formerly within this Portfolio), National Parks and Wildlife Service, Environment Protection Authority, Bicentennial Park, Jenolan Caves Trust, Taronga Zoo, Parramatta Regional Park and the Royal Botanic Gardens.

Guest speakers included Trust Chairman, Annette O'Neill, Deputy Director-General of the Premier's Department, Robyn Kruk, and Taronga Zoo Keeper, Cathy Saunders.

The function provided a valuable opportunity for women across the Environment Portfolio to come together and discuss issues of mutual interest with a view to establishing opportunities for future collaboration and information.

Another initiative undertaken by the Trust's Spokeswomen was a lunchtime seminar on the topic of Superannuation and Financial Planning. A representative from SGE Credit Union gave an informative and interactive talk on all aspects of finance.

Spokeswomen's Interaction Days were attended by four women from the Trust.

Appendix 28

Year 2000 (Millennium Bug)

The Trust's Year 2000 compliance rectification and contingency plan focuses on those business-critical functions reliant on computer systems, communications and maintenance plant and equipment/systems. Expenditure for the reporting year totalled \$40,000 against the estimated total cost to ensure compliance of \$150,000. The main component is the upgrading of the local area network computer systems due for completion by November 1999. Other elements of the plans are complete.

Appendix 29

Quality Management

During the 1998-99 financial year the Trust continued its quest to improve its quality of service and review of various work processes and systems to improve business performance and practices. The Trust restructured its Business Services Team and, as part of this process, also identified minor cost savings.

In addition, the Trust has been involved in initiatives to reform the delivery of Corporate Services generally across the following Visitor Service Agencies: the Art Gallery of NSW, Royal Botanic Gardens, Powerhouse Museum, Sydney Opera House, State Library of NSW, Australian Museum, Darling Harbour Authority, Tourism NSW and Ministry for the Arts.

Appendix 30

Corporate Governance

During the reporting period the Trust further developed its strategy to identify and address Corporate Governance issues.

A Corporate Governance review was undertaken which specifically addressed issues arising from the report by the NSW Audit Office and considered those issues under the Trust's legislation. The Trust set priorities for establishing a Corporate Governance framework and drafted a Corporate Governance Induction Manual.

Appendix 31

List of staff at 30 June 1999

Directorate

Director: Robin Grimwade FAIH, FRAIPR, MIFPRA
Iris Briggs
Colleen Smith

Business Services

Manager: John Hogg BA, BCom
Colleen Baxter
Jillian Cooper
Tonie Ferro
Connie Salat
David Speering
David Thornell

Marketing and Community Relations

Manager: Dianne Brien, BA, AFAMI
Catriona Burgess
Carolyn Dance
Rachel Ely
Anne Heath
Lily Katakouzinos
Bernadette Mitsis
Sean Nunan

Gillian Stokie
Georgia Stynes
Judith Thompson
Craig Van Dartel

Operations

Manager: Andrew Ferris
Ass Dip Hort (Parks),
Ass Dip App Sc (landscape)
MGMT Cert MRAIPR
Sharmaine Brown
Jonathan Cartmill
Colin Cheshire
Kieran Connolly
Tony Constantinou
Stan Daskalakis
Parmjit Dhillon
Thomas Dunlop
James Dunning
Malcolm Durkin
Odilon Farias
Celia Findlay
Rachel Gale
Adam Hammond
Darren Handley
Lee Harding
Ted Hoare
Todd Houston
Ross Johnson
Jim Kassis
Andrew Layton
John Leckie
Grant McEvoy
Adrienne Mellor
Jacques Monnin
Kieran McGrath
Wayne Nangle
Peter Nowland
Murray Osmond-Dreyer
Brian Page
Glenn Pearce
Rajesh Pratap
Gillian Smart
Stephen Smithson
Stephen Soldatos
Christopher Streeter
Graeme Wallis
Steve Watsford
Kyla Watts
John Wheeler
Craig Wilson

Corporate Strategy and Policy
Manager: Judith Peters BA, MBus
Lauren Templeman
Vaughan Macdonald

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memories



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Centennial, Moore and Queens Parks open to the public 365 days a year